## Resource Allocation Model

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## What is it?

- A method to allocate Fund 1 resources
- Does not increase total resources or bring more money to the district
- Does not prescribe spending, only allocates resources
- Does not affect grants or other categorical programs


## Why a new model?

- Existing model is: you get what you got before plus movement on step and column plus salary COLA on actual expenditures
- No adjustments for growth
- No adjustments for special programs


## Priorities

- The model must be fair
- Simple
- Predictable
- Stable
- Minimize internal conflict - between colleges \& with district office
- Timely - in order for development of plans at colleges
- Efficient to administer
- Recognize cost pressures - collective bargaining results, inflation, etc.
- Have a multi-year application - not change formula each year


## Priorities

- Be flexible - including with the movement to basic aid
- Consistent
- Accommodate good and bad years
- Address inequities of equalization and access
- Promote a sensible use of public funding - no "spend it or you lose it"
- Recognize local community needs and geographic areas differences between the needs of the students at each college
- Uses quantitative, verifiable factors - need for good data
- Protects the integrity of base funding - no sudden or major changes
- In synch with our mission and goals


## Constraints

- Current model of funding
- Insufficient cost-of-living adjustment
- Uncertainty of year-to-year funding
- Lack of backfill for deficits
- Unfunded or partially funded mandates
- Special interest influence
- State economic cycles
- Demographics of communities served
- Conflicting regulations
- Limited flexibility regarding new revenue generation
- Inadequate/under-funded base
- Historic commitment to low fees
- Legislated limitations such as growth caps, AB 1725


## Components of Model

- A baseline level of college support for instruction, student services and college administration
- A marginal level of college support for instruction, student services and college administration based upon FTES as averaged over the preceding three years
- Demonstrated need
- District Office support for non-facility related services based upon percentage of college allocation
- Facility related services based partly on an amount per gross square footage building space and partly on a percentage of college allocation
- Fixed costs


## Baseline Allocation

- Predictable
- Stable
- Consistent
- Protects the integrity of previous program funding allocations
- Addresses established economies of scale
- Lessens any incentive to adjust programs based solely on one factor


## 3 Year Average of FTES

- FTES best determines the adjustments that a college must make to accommodate changing needs from year to year
- As FTES changes, so do the costs for faculty, student services, instructional materials and, ultimately, most overhead costs


## Demonstrated Need

- There will always be special identified needs that need attention that do not fit neatly into a resource allocation algorithm


## District Office

- By basing an allocation on a percentage of the college allocation, District Office is scaled in proportion to the colleges' allocation and takes into account the elements of stability and marginal funding


## Facilities

- Gross square footage seems a good proxy for many of the factors that might influence the cost of maintaining facilities
- Facilities also grows as the colleges grow and, like the district Office, will be scaled in proportion to the colleges.


## Fixed and Agreed-Upon Costs

- Benefits
- Utilities
- Insurance
- Consult/Legal/Election
- Staff Development
- Tele/Soft/Hardware Maint
- Technology Advancement
- Retiree Reserve Transfer


## Implementation

- Changes will be made to current allocations with new revenues
- No college's initial allocation will be less than the prior year's final allocation
- Cuts will be allocated across the board (if necessary) after all other allocations have been made

1. Review Base Allocation and FTES Allocation (should be $80 \% / 20 \%$ of funding). If a college should receive additional funding based on the review, allocate that.

Current Allocations are:

| 04/05 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 23,000,000 | \$ | 17,000,000 | \$ | 10,000,000 | \$ | 6,000,000 | \$ | 6,000,000 | \$ | 10,000,000 | \$ | 72,000,000 |
| 03/04 FTES |  | 9,500 |  | 7,300 |  | 4,000 |  |  |  |  |  |  |  | 20,800 |
| 02/03 FTES |  | 9,200 |  | 7,100 |  | 3,900 |  |  |  |  |  |  |  | 20,200 |
| 01/02 FTES |  | 8,900 |  | 6,900 |  | 3,800 |  |  |  |  |  |  |  | 19,600 |
| 3 yr average |  | 9,200 |  | 7,100 |  | 3,900 |  |  |  |  |  |  |  | 20,200 |

Allocate $\mathbf{8 0 \%}$ of the existing funding to each college's base
Base Allocation
\$ 18,400,000
13,600,000
\$ 8,000,000
\$ 40,000,000

Allocate $\mathbf{2 0 \%}$ of the existing funding to each college based on the $\mathbf{3 y r}$ average of FTES


| Add the two amounts together and compare to $04 / 05$ Site Allocations |
| :--- |
| Total |

\$
0
Adjustment \#1 is the increases from the Site Allocations. No college gets a decrease.
Adjustment \#1 \$ $\quad$ \$ $\quad 114,851$ \$
\$ 114,851
2. Allocate any increase in fixed costs.

For purposes of this scenario, assume fixed costs go up $\mathbf{\$ 1 0 0 , 0 0 0}$

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Fixed Costs |  |  |  |  |  |  |  |

3. Allocate $\$ 2$ per square foot increase over previous year.

For purposes of this scenario, assume new buildings amount to $35,000 \mathrm{sq} \mathrm{ft}$.

| College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\$$ | 70,000 |  | $\$$ | 70,000 |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

For purposes of this scenario, assume each college grows 1.5\%.

|  | College \#1 |  | College \#2 | College \#3 | District Office | Facilities |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 04/05 FTES | 9,643 | 7,410 | 4,060 |  | Fixed Costs | Total |
| New 3 yr average | 9,448 | 7,270 | 3,987 | 21,112 |  |  |
| Change in 3 yr average | 248 | 170 | 87 | 20,704 |  |  |

Assume $\$ 3800$ per FTES. Allow $10 \%$ of colleges' allocations to go to District Office and $5 \%$ of colleges' allocations to go to facilities. Deduct Facilities' square footage allocation. This leaves $\mathbf{\$ 3 1 8 4}$ per FTES to go to the colleges. $\$$ $\begin{array}{lllllll}\text { Growth allocation } & \$ & 788,040 & \$ & 540,749 & \$ & 275,947\end{array}$
5. District Office \& Facilities gets $10 \%$ and 5\% respectively of college growth allocations.

Calculate $10 \%$ and $5 \%$ of allocations in \#4.

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth allocation |  |  | $\$$ | 160,474 | $\$$ | 80,237 |  | 240,710 |

6. Allocate any special amounts agreed upon.

No special allocations are made in this scenario. This could include COLA, special programs or circumstances that warrant an allocation.
7. Allocate any remaining funds across the board (plus or minus).

Assume the district received $1.5 \%$ growth and $2 \%$ revenue COLA from the state.
Calculate new base revenue and what is left after allocations 1 through 6.

| District Base Revenue | $\$$ | $72,000,000$ | $03 / 04$ FTES | 20,800 |
| :--- | ---: | ---: | ---: | ---: |
| 2\% COLA | $\$$ | $1,440,000$ | $04 / 05$ FTES | 21,112 |
| Growth | $\$$ | $1,185,600$ |  | 312 |
| New Base Revenue | $\$$ | $74,625,600$ |  |  |
| Increase | $\$$ | $2,625,600$ |  |  |
| Less allocations: |  |  |  |  |
| 1. Adjustment \#1 | $\$$ | 114,851 |  |  |
| 2. Fixed Costs | $\$$ | 100,000 |  |  |
| 3. Square Footage | $\$$ | 70,000 |  |  |
| 4. Growth | $\$$ | $1,604,736$ |  |  |
| 5. DO \& Facilities | $\$$ | 240,710 |  |  |
| 6. Special Allocations | $\$$ | - |  |  |
|  | $\$$ | $2,130,298$ |  |  |
| Available for allocation | $\$$ | 495,302 |  |  |


|  | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 04/05 Site Allocations | \$ | 23,000,000 | \$ | 17,000,000 | \$ | 10,000,000 | \$ | 6,000,000 | \$ | 6,000,000 | N/A | \$ | 62,000,000 |
| \% of Total |  | 37\% |  | 27\% |  | 16\% |  | 10\% |  | 10\% |  |  |  |
| Adjustment \#7 | \$ | 183,741 | \$ | 135,809 | \$ | 79,887 | \$ | 47,932 | \$ | 47,932 | \$ | \$ | 495,302 |

8. Final allocations

Sum the 04/05 Site Allocations with all of the adjustments.

| 04/05 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 23,000,000 | \$ | 17,000,000 | \$ | 10,000,000 | \$ | 6,000,000 | \$ | 6,000,000 | \$ | 10,000,000 | \$ | 72,000,000 |
| 1. Adjustment \#1 | \$ | - | \$ | 114,851 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 114,851 |
| 2. Fixed Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 100,000 | \$ | 100,000 |
| 3. Square Footage | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 70,000 | \$ | - | \$ | 70,000 |
| 4. Growth | \$ | 788,040 | \$ | 540,749 | \$ | 275,947 | \$ | - | \$ | - | \$ | - | \$ | 1,604,736 |
| 5. DO \& Facilities | \$ | - | \$ | - | \$ | - | \$ | 160,474 | \$ | 80,237 | \$ | - | \$ | 240,710 |
| 6. Special Allocations | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 7. Adjustment \#7 | \$ | 183,741 | \$ | 135,809 | \$ | 79,887 | \$ | 47,932 | \$ | 47,932 | \$ | - | \$ | 495,302 |
| 05/06 Site Allocations | \$ | 23,971,781 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | \$ | 10,100,000 | \$ | 74,625,600 |

## Follows Worksheet A

1. Review Base Allocation and FTES Allocation (should be $80 \% / 20 \%$ of funding). If a college should receive additional funding based on the review, allocate that.

Current Allocations are:

|  | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 05/06 Site Allocations | \$ | \$ 23,971,781 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | \$ | 10,100,000 | \$ | 74,625,600 |
| 04/05 FTES |  | 9,643 |  | 7,410 |  | 4,060 |  |  |  |  |  |  |  | 21,112 |
| 03/04 FTES |  | 9,500 |  | 7,300 |  | 4,000 |  |  |  |  |  |  |  | 20,800 |
| 02/03 FTES |  | 9,200 |  | 7,100 |  | 3,900 |  |  |  |  |  |  |  | 20,200 |
| 3 yr average |  | 9,448 |  | 7,270 |  | 3,987 |  |  |  |  |  |  |  | 20,704 |

Allocate $80 \%$ of the existing funding to each college's base
Base Allocation
\$ 19,177,425
14,233,128
\$ 8,284,667
\$ 41,695,220

Allocate $\mathbf{2 0 \%}$ of the existing funding to each college based on the $\mathbf{3} \mathrm{yr}$ average of FTES
FTES Allocation $\$ 4,756,516$ \$ 3,660,130 \$ 2,007,160
\$ 10,423,805
Add the two amounts together and compare to 04/05 Site Allocations

| Total | \$ | 23,933,940 | \$ | 17,893,257 | \$ | 10,291,827 | \$ | 52,119,025 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Change from Site Alloc | \$ | $(37,841)$ | \$ | 101,848 | \$ | $(64,007)$ | \$ | (0) |
| Adjustment \#1 is the increases from the Site Allocations. No college gets a decrease. |  |  |  |  |  |  |  |  |
| Adjustment \#1 | \$ | - | \$ | 101,848 | \$ | - | \$ | 101,848 |

2. Allocate any increase in fixed costs.

For purposes of this scenario, assume fixed costs go up $\mathbf{\$ 1 0 0 , 0 0 0}$

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\$ 00,000$ | $\$ 100,000$ |  |  |

3. Allocate $\$ 2$ per square foot increase over previous year.

For purposes of this scenario, assume new buildings amount to $35,000 \mathrm{sq} \mathrm{ft}$.

| College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\$$ | 70,000 |  | $\$$ | 70,000 |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth \% | 1.00\% | 1.50\% | 1.25\% |  |  |  |  |
| 05/06 FTES | 9,739 | 7,521 | 4,111 |  |  |  | 21,370 |
| New 3 yr average | 9,627 | 7,410 | 4,057 |  |  |  | 21,094 |
| Change in 3 yr average | 180 | 140 | 70 |  |  |  | 390 |

Assume $\$ 3900$ per FTES. Allow 10\% of colleges' allocations to go to District Office and $5 \%$ of colleges' allocations to go to facilities. Deduct Facilities' square footage allocation. This leaves $\$ 3235$ per FTES to go to the colleges. $\$ 3,235$ Growth allocation \$ 581,141 \$ 453,593 \$ 227,259
5. District Office \& Facilities gets 10\% and 5\% respectively of college growth allocations

| Calculate $10 \%$ and $5 \%$ of allocations in \#4.        <br>  College \#1 College \#2 College \#3 District Office Facilities Fixed Costs Total <br>     $\$$ 126,199 $\$$ 63,100 |
| :--- |

6. Allocate any special amounts agreed upon

No special allocations are made in this scenario. This could include COLA, special programs or circumstances that warrant an allocation.
7. Allocate any remaining funds across the board (plus or minus).

## Assume the district's growth was funded and we received 2\% revenue COLA from the state.

Calculate new base revenue and what is left after allocations 1 through 6.

| District Base Revenue | \$ | 74,625,600 | 04/05 FTES | 21,112 |
| :---: | :---: | :---: | :---: | :---: |
| 2\% COLA | \$ | 1,492,512 | 05/06 FTES | 21,370 |
| Growth | \$ | 1,007,438 | Funded Growth | 258 |
| New Base Revenue | \$ | 77,125,550 |  |  |
| Increase | \$ | 2,499,950 |  |  |
| Less allocations: |  |  |  |  |
| 1. Adjustment \#1 | \$ | 101,848 |  |  |
| 2. Fixed Costs | \$ | 100,000 |  |  |
| 3. Square Footage | \$ | 70,000 |  |  |
| 4. Growth | \$ | 1,261,992 |  |  |
| 5. DO \& Facilities | \$ | 189,299 |  |  |
| 6. Special Allocations | \$ | - |  |  |
|  | \$ | 1,723,139 |  |  |
| Available for allocation | \$ | 776,811 |  |  |


|  | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 05/06 Site Allocations | \$ | 23,971,781 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | N/A | \$ | 64,525,600 |
| \% of Total |  | 37\% |  | 28\% |  | 16\% |  | 10\% |  | 10\% |  |  |  |
| Adjustment \#7 | \$ | 288,592 | \$ | 214,187 | \$ | 124,672 | \$ | 74,742 | \$ | 74,619 | \$ | \$ | 776,811 |

8. Final allocations

Sum the 05/06 Site Allocations with all of the adjustments.

| 05/06 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 23,971,781 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | \$ | 10,100,000 | \$ | 74,625,600 |
| 1. Adjustment \#1 | \$ | - | \$ | 101,848 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 101,848 |
| 2. Fixed Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 100,000 | \$ | 100,000 |
| 3. Square Footage | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 70,000 | \$ | - | \$ | 70,000 |
| 4. Growth | \$ | 581,141 | \$ | 453,593 | \$ | 227,259 | \$ | - | \$ | - | \$ | - | \$ | 1,261,992 |
| 5. DO \& Facilities | \$ | - | \$ | - | \$ | - | \$ | 126,199 | \$ | 63,100 | \$ | - | \$ | 189,299 |
| 6. Special Allocations | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 7. Adjustment \#7 | \$ | 288,592 | \$ | 214,187 | \$ | 124,672 | \$ | 74,742 | \$ | 74,619 | \$ | - | \$ | 776,811 |
| 06/07 Site Allocations | \$ | 24,841,514 | \$ | 18,561,037 | \$ | 10,707,765 | \$ | 6,409,347 | \$ | 6,405,887 | \$ | 10,200,000 | \$ | 77,125,550 |

Follows Worksheet B

1. Review Base Allocation and FTES Allocation (should be $80 \% / 20 \%$ of funding). If a college should receive additional funding based on the review, allocate that.

Current Allocations are:

| 06/07 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 24,841,514 | \$ | 18,561,037 | \$ | 10,707,765 | \$ | 6,409,347 | \$ | 6,405,887 | \$ | 10,200,000 | \$ | 77,125,550 |
| 05/06 FTES |  | 9,739 |  | 7,521 |  | 4,111 |  |  |  |  |  |  |  | 21,370 |
| 04/05 FTES |  | 9,643 |  | 7,410 |  | 4,060 |  |  |  |  |  |  |  | 21,112 |
| 03/04 FTES |  | 9,500 |  | 7,300 |  | 4,000 |  |  |  |  |  |  |  | 20,800 |
| 3 yr average |  | 9,627 |  | 7,410 |  | 4,057 |  |  |  |  |  |  |  | 21,094 |

Allocate $\mathbf{8 0 \%}$ of the existing funding to each college's base

| Base Allocation | $\$ 19,873,211$ | $\$ 14,848,830$ | $\$$ | $8,566,212$ | 43,288,253 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Allocate $\mathbf{2 0 \%}$ of the existing funding to each college based on the $\mathbf{3} \mathrm{yr}$ average of FTES FTES Allocation \$ 4,939,083 \$ 3,801,631 \$ 2,081,350
\$ 10,822,063
Add the two amounts together and compare to 04/05 Site Allocations

| Total | \$ | 24,812,294 | \$ | 18,650,461 | \$ | 10,647,561 | \$ | 54,110,316 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Change from Site Alloc | \$ | $(29,220)$ | \$ | 89,423 | \$ | $(60,203)$ | \$ | 0 |
| Adjustment \#1 is the increases from the Site Allocations. No college gets a decrease. |  |  |  |  |  |  |  |  |
| Adjustment \#1 | \$ | - | \$ | 89,423 | \$ | - | \$ | 89,423 |

2. Allocate any increase in fixed costs.

For purposes of this scenario, assume fixed costs go up $\mathbf{\$ 1 0 0 , 0 0 0}$

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Fixed Costs |  |  |  |  |  |  |  |

3. Allocate $\$ 2$ per square foot increase over previous year.

For purposes of this scenario, assume no new buildings.

| College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\$$ | - |  | $\$$ | - |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth \% | 1.25\% | 1.50\% | 1.00\% |  |  |  |  |
| 05/06 FTES | 9,861 | 7,633 | 4,152 |  |  |  | 21,646 |
| New 3 yr average | 9,668 | 7,448 | 4,071 |  |  |  | 21,186 |
| Change in 3 yr average | 41 | 38 | 14 |  |  |  | 92 |

Assume $\$ 4000$ per FTES. Allow $10 \%$ of colleges' allocations to go to District Office and 5\% of colleges' allocations to go to facilities. Deduct Facilities' square footage allocation. This leaves $\$ 3478$ per FTES to go to the colleges. $\$ 3,478$
Growth allocation \$ 131,273 \$ 121,646 \$ 44,328 297,247
5. District Office \& Facilities gets $10 \%$ and $5 \%$ respectively of college growth allocations.
Calculate $\mathbf{1 0 \%}$ and $5 \%$ of allocations in \#4.

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth allocation | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |

6. Allocate any special amounts agreed upon.

No special allocations are made in this scenario. This could include COLA, special programs or circumstances that warrant an allocation.
7. Allocate any remaining funds across the board (plus or minus).

## Assume the district's growth was funded and we received 2\% revenue COLA from the state.

Calculate new base revenue and what is left after allocations 1 through 6.

| District Base Revenue | \$ | 77,125,550 | 05/06 FTES | 21,370 |
| :---: | :---: | :---: | :---: | :---: |
| 2\% COLA | \$ | 1,542,511 | 06/07 FTES | 21,646 |
| Growth | \$ | 1,102,615 | Funded Growth | 276 |
| New Base Revenue | \$ | 79,770,676 |  |  |
| Increase | \$ | 2,645,126 |  |  |
| Less allocations: |  |  |  |  |
| 1. Adjustment \#1 | \$ | 89,423 |  |  |
| 2. Fixed Costs | \$ | 100,000 |  |  |
| 3. Square Footage | \$ | - |  |  |
| 4. Growth | \$ | 297,247 |  |  |
| 5. DO \& Facilities | \$ | 44,587 |  |  |
| 6. Special Allocations | \$ | - |  |  |
|  | \$ | 531,257 |  |  |
| Available for allocation | \$ | 2,113,869 |  |  |


|  | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 05/06 Site Allocations | \$ | 24,841,514 | \$ | 18,561,037 | \$ | 10,707,765 | \$ | 6,409,347 | \$ | 6,405,887 | N/A | \$ | 66,925,550 |
| \% of Total |  | 37\% |  | 28\% |  | 16\% |  | 10\% |  | 10\% |  |  |  |
| Adjustment \#7 | \$ | 784,629 | \$ | 586,257 | \$ | 338,209 | \$ | 202,442 | \$ | 202,332 |  | \$ | 2,113,869 |

8. Final allocations

Sum the $06 / 07$ Site Allocations with all of the adjustments.

| 06/07 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 24,841,514 | \$ | 18,561,037 | \$ | 10,707,765 | \$ | 6,409,347 | \$ | 6,405,887 | \$ | 10,200,000 | \$ | 77,125,550 |
| 1. Adjustment \#1 | \$ | - | \$ | 89,423 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 89,423 |
| 2. Fixed Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 100,000 | \$ | 100,000 |
| 3. Square Footage | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 4. Growth | \$ | 131,273 | \$ | 121,646 | \$ | 44,328 | \$ | - | \$ | - | \$ | - | \$ | 297,247 |
| 5. DO \& Facilities | \$ | - | \$ | - | \$ | - | \$ | 29,725 | \$ | 14,862 | \$ | - | \$ | 44,587 |
| 6. Special Allocations | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 7. Adjustment \#7 | \$ | 784,629 | \$ | 586,257 | \$ | 338,209 | \$ | 202,442 | \$ | 202,332 | \$ | - | \$ | 2,113,869 |
| 07/08 Site Allocations | \$ | 25,757,415 | \$ | 19,358,365 | \$ | 11,090,301 | \$ | 6,641,513 | \$ | 6,623,082 | \$ | 10,300,000 | \$ | 79,770,676 |

## 3/1/2005

Follows Worksheet A

1. Review Base Allocation and FTES Allocation (should be $80 \% / 20 \%$ of funding). If a college should receive additional funding based on the review, allocate that.

Current Allocations are:

| 05/06 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 23,971,781 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | \$ | 10,100,000 | \$ | 74,625,600 |
| 04/05 FTES |  | 9,643 |  | 7,410 |  | 4,060 |  |  |  |  |  |  |  | 21,112 |
| 03/04 FTES |  | 9,500 |  | 7,300 |  | 4,000 |  |  |  |  |  |  |  | 20,800 |
| 02/03 FTES |  | 9,200 |  | 7,100 |  | 3,900 |  |  |  |  |  |  |  | 20,200 |
| 3 yr average |  | 9,448 |  | 7,270 |  | 3,987 |  |  |  |  |  |  |  | 20,704 |

Allocate $80 \%$ of the existing funding to each college's base
Base Allocation
\$ 19,177,425
14,233,128
\$ 8,284,667
\$ 41,695,220

Allocate $\mathbf{2 0 \%}$ of the existing funding to each college based on the $\mathbf{3} \mathrm{yr}$ average of FTES
FTES Allocation $\$ 4,756,516$ \$ 3,660,130 \$ 2,007,160
\$ 10,423,805
Add the two amounts together and compare to 04/05 Site Allocations

| Total | \$ | 23,933,940 | \$ | 17,893,257 | \$ | 10,291,827 | \$ | 52,119,025 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Change from Site Alloc | \$ | $(37,841)$ | \$ | 101,848 | \$ | $(64,007)$ | \$ | (0) |
| Adjustment \#1 is the increases from the Site Allocations. No college gets a decrease. |  |  |  |  |  |  |  |  |
| Adjustment \#1 | \$ | - | \$ | 101,848 | \$ | - | \$ | 101,848 |

2. Allocate any increase in fixed costs.

For purposes of this scenario, assume fixed costs go up $\mathbf{\$ 1 0 0 , 0 0 0}$

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\$ 00,000$ | $\$ 100,000$ |  |  |

3. Allocate $\$ 2$ per square foot increase over previous year.

For purposes of this scenario, assume new buildings amount to $35,000 \mathrm{sq} \mathrm{ft}$.

| College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\$$ | 70,000 |  | $\$$ | 70,000 |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

For purposes of this scenario, assume each college declines 1\% to 1.5\%.

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth(Decline) \% | -1.00\% | -1.50\% | -1.25\% |  |  |  |  |  |
| 05/06 FTES | 9,546 | 7,298 | 4,009 |  |  |  |  | 20,854 |
| New 3 yr average | 9,563 | 7,336 | 4,023 |  |  |  |  | 20,922 |
| Change in 3 yr average | 115 | 66 | 36 |  |  |  |  | 218 |
| Assume $\$ 3900$ per FTES. Allow 10\% of colleges' allocations to go to District Office and $5 \%$ of colleges' allocations to go to facilities. Deduct Facilities' square footage allocation. This leaves $\$ 3112$ per FTES to go to the colleges. |  |  |  |  |  |  |  |  |
| Growth allocation | 358,995 | \$ 205,763 | \$ 113,329 |  |  |  | \$ | 678,087 |

5. District Office \& Facilities gets $10 \%$ and 5\% respectively of college growth allocations.
Calculate $\mathbf{1 0 \%}$ and $5 \%$ of allocations in \#4.

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth allocation | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
|  |  |  |  | $\$$ | 67,809 | $\$$ | 33,904 |

6. Allocate any special amounts agreed upon

No special allocations are made in this scenario. This could include COLA, special programs or circumstances that warrant an allocation.
7. Allocate any remaining funds across the board (plus or minus).

Assume the district's decline, being the first year, was held harmless and we received $2 \%$ revenue COLA from the state.
Calculate new base revenue and what is left after allocations 1 through 6.

| District Base Revenue | $\$ 74,625,600$ | $04 / 05$ FTES | 21,112 |
| :--- | :--- | :--- | ---: |
| $2 \%$ COLA | $\$$ | $1,492,512$ | $05 / 06$ FTES |
| Growth | $\$$ | - | 20,854 |
| New Base Revenue | $\$ 76,118,112$ |  |  |

. Final allocations
Sum the 05/06 Site Allocations with all of the adjustments.

| 05/06 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 23,971,781 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | \$ | 10,100,000 | \$ | 74,625,600 |
| 1. Adjustment \#1 | \$ | - | \$ | 101,848 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 101,848 |
| 2. Fixed Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 100,000 | \$ | 100,000 |
| 3. Square Footage | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 70,000 | \$ | - | \$ | 70,000 |
| 4. Growth | \$ | 358,995 | \$ | 205,763 | \$ | 113,329 | \$ | - | \$ | - | \$ | - | \$ | 678,087 |
| 5. DO \& Facilities | \$ | - | \$ | - | \$ | - | \$ | 67,809 | \$ | 33,904 | \$ | - | \$ | 101,713 |
| 6. Special Allocations | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 7. Adjustment \#7 | \$ | 163,785 | \$ | 121,558 | \$ | 70,755 | \$ | 42,418 | \$ | 42,348 | \$ | - | \$ | 440,865 |
| 06/07 Site Allocations | \$ | 24,494,561 | \$ | 18,220,578 | \$ | 10,539,918 | \$ | 6,318,633 | \$ | 6,344,422 | \$ | 10,200,000 | \$ | 76,118,112 |

## 3/1/2005

Follows Worksheet D

1. Review Base Allocation and FTES Allocation (should be $80 \% / 20 \%$ of funding). If a college should receive additional funding based on the review, allocate that.

Current Allocations are:

| 06/07 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 24,494,561 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | \$ | 10,100,000 | \$ | 75,148,380 |
| 05/06 FTES |  | 9,546 |  | 7,298 |  | 4,009 |  |  |  |  |  |  |  | 20,854 |
| 04/05 FTES |  | 9,643 |  | 7,410 |  | 4,060 |  |  |  |  |  |  |  | 21,112 |
| 03/04 FTES |  | 9,200 |  | 7,100 |  | 3,900 |  |  |  |  |  |  |  | 20,200 |
| 3 yr average |  | 9,463 |  | 7,269 |  | 3,990 |  |  |  |  |  |  |  | 20,722 |

Allocate $\mathbf{8 0 \%}$ of the existing funding to each college's base
Base Allocation
\$ 19,595,649 \$ 14,233,128
\$ 8,284,667
$\$ 42,113,444$

Allocate $\mathbf{2 0 \%}$ of the existing funding to each college based on the $\mathbf{3} \mathrm{yr}$ average of FTES
FTES Allocation $\$ 4,807,880$ \$ 3,693,372 \$ 2,027,109
\$ 10,528,361
Add the two amounts together and compare to 04/05 Site Allocations

| Total | \$ | 24,403,529 | \$ | 17,926,500 | \$ | 10,311,776 | \$ | 52,641,805 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Change from Site Alloc | \$ | $(91,032)$ | \$ | 135,090 | \$ | $(44,058)$ | \$ | (0) |
| Adjustment \#1 is the increases from the Site Allocations. No college gets a decrease. |  |  |  |  |  |  |  |  |
| Adjustment \#1 | \$ | - | \$ | 135,090 | \$ | - | \$ | 135,090 |

2. Allocate any increase in fixed costs.

For purposes of this scenario, assume fixed costs go up $\mathbf{\$ 1 0 0 , 0 0 0}$

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\$ 100,000$ | $\$ 100,000$ |  |  |

3. Allocate $\$ 2$ per square foot increase over previous year.

For purposes of this scenario, assume no new buildings.

| College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\$$ | - |  | $\$$ | - |

4. Allocate growth based on increase (or decrease) in 3-year FTES average.

For purposes of this scenario, assume each college declines $1 \%$ to $1.5 \%$.

|  | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth(Decline) \% | -1.25\% | -1.00\% | -1.50\% |  |  |  |  |  |
| 06/07 FTES | 9,427 | 7,225 | 3,949 |  |  |  |  | 20,601 |
| New 3 yr average | 9,538 | 7,311 | 4,006 |  |  |  |  | 20,856 |
| Change in 3 yr average | 76 | 42 | 16 |  |  |  |  | 134 |
| Assume $\$ 4000$ per FTES. Allow $10 \%$ of colleges' allocations to go to District Office and $5 \%$ of colleges' allocations to go to facilities. Deduct Facilities' square footage allocation. This leaves $\$ 3478$ per FTES to go to the colleges. |  |  |  |  |  |  |  |  |
| Growth allocation | \$ 262,878 | \$ 145,350 | \$ 56,936 |  |  |  | \$ | 465,164 |

5. District Office \& Facilities gets $10 \%$ and $5 \%$ respectively of college growth allocations.
Calculate $\mathbf{1 0 \%}$ and $5 \%$ of allocations in \#4.

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Growth allocation | College \#1 | College \#2 | College \#3 | District Office | Facilities | Fixed Costs | Total |

6. Allocate any special amounts agreed upon.

No special allocations are made in this scenario. This could include COLA, special programs or circumstances that warrant an allocation.
7. Allocate any remaining funds across the board (plus or minus).

Assume the district's decline, being the first year, was held harmless and we received $2 \%$ revenue COLA from the state.
Calculate new base revenue and what is left after allocations 1 through 6.

| District Base Revenue | $\$ 75,148,380$ | $04 / 05$ FTES | 20,854 |  |
| :--- | :--- | :--- | :--- | ---: |
| $2 \%$ COLA | $\$$ | $1,502,968$ | $05 / 06$ FTES | 20,601 |
| Growth(Decline) | $\$ \$$ | $(984,548)$ |  | Funded Growth |
| New Base Revenue | $\$$ | $75,666,799$ |  |  |

New Base Revenue Increase
Less allocations:

1. Adjustment \#1 \$ 135,090
2. Fixed Costs \$ 100,000
3. Square Footage
4. Growth

465,164
5. DO \& Facilities \$ 69,775
6. Special Allocations

| $\$$ | - |
| :---: | :---: |
| $\$$ | 770,029 |
| $\$$ | $(251,610)$ |

Available for allocation $\begin{array}{ll}\$ & (251,610)\end{array}$

|  | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 06/07 Site Allocations | \$ | 24,494,561 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | N/A | \$ | 65,048,380 |
| \% of Total |  | 38\% |  | 27\% |  | 16\% |  | 10\% |  | 10\% |  |  |  |
| Adjustment \#7 | \$ | $(94,746)$ | \$ | $(68,818)$ | \$ | $(40,057)$ | \$ | $(24,014)$ | \$ | $(23,975)$ | \$ | \$ | $(251,610)$ |

8. Final allocations

Sum the 06/07 Site Allocations with all of the adjustments.

| 06/07 Site Allocations | College \#1 |  | College \#2 |  | College \#3 |  | District Office |  | Facilities |  | Fixed Costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 24,494,561 | \$ | 17,791,409 | \$ | 10,355,834 | \$ | 6,208,406 | \$ | 6,198,169 | \$ | 10,100,000 | \$ | 75,148,380 |
| 1. Adjustment \#1 | \$ | - | \$ | 135,090 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 135,090 |
| 2. Fixed Costs | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 100,000 | \$ | 100,000 |
| 3. Square Footage | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 4. Growth | \$ | 262,878 | \$ | 145,350 | \$ | 56,936 | \$ | - | \$ | - | \$ | - | \$ | 465,164 |
| 5. DO \& Facilities | \$ | - | \$ | - | \$ | - | \$ | 46,516 | \$ | 23,258 | \$ | - | \$ | 69,775 |
| 6. Special Allocations | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 7. Adjustment \#7 | \$ | $(94,746)$ | \$ | $(68,818)$ | \$ | $(40,057)$ | \$ | $(24,014)$ | \$ | $(23,975)$ | \$ | - | \$ | $(251,610)$ |
| 07/08 Site Allocations | \$ | 24,662,693 | \$ | 18,003,032 | \$ | 10,372,714 | \$ | 6,230,908 | \$ | 6,197,453 | \$ | 10,200,000 | \$ | 75,666,799 |

